MONTGOMERY COUNTY, TEXAS

ANNUAL FINANCIAL REPORT

DECEMBER 31, 2019

MONTGOMERY COUNTY, TEXAS

ANNUAL FINANCIAL REPORT

DECEMBER 31, 2019

TABLE OF CONTENTS

	PAGE
INDEPENDENT AUDITOR'S REPORT	1-2
MANAGEMENT'S DISCUSSION AND ANALYSIS	3-7
BASIC FINANCIAL STATEMENTS	
STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET	8-11
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION	12
STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES	13-14
RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES	15
NOTES TO THE FINANCIAL STATEMENTS	16-32
REQUIRED SUPPLEMENTARY INFORMATION	
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL-GENERAL FUND	34
SUPPLEMENTARY INFORMATION – REQUIRED BY THE WATER DISTRICT FINANCIAL MANAGEMENT GUIDE	
NOTES REQUIRED BY THE WATER DISTRICT FINANCIAL MANAGEMENT GUIDE (Included in the notes to the basic financial statements)	
SERVICES AND RATES	36-37
GENERAL FUND EXPENDITURES	38
INVESTMENTS	39
TAXES LEVIED AND RECEIVABLE (NOT APPLICABLE)	
LONG-TERM DEBT SERVICE REQUIREMENTS	40-43
CHANGE IN LONG-TERM BOND DEBT	44-45
COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES GENERAL FUND AND DEBT SERVICE FUND - FIVE YEARS	46-49
BOARD MEMBERS, KEY PERSONNEL AND CONSULTANTS	50-51

McCALL GIBSON SWEDLUND BARFOOT PLLC

Certified Public Accountants

13100 Wortham Center Drive Suite 235 Houston, Texas 77065-5610 (713) 462-0341 Fax (713) 462-2708 E-Mail: mgsb@mgsbpllc.com

9600 Great Hills Trail Suite 150W Austin, Texas 78759 (512) 610-2209 www.mgsbpllc.com

INDEPENDENT AUDITOR'S REPORT

Board of Directors Westwood Magnolia Parkway Improvement District Montgomery County, Texas

We have audited the accompanying financial statements of the governmental activities and each major fund of Westwood Magnolia Parkway Improvement District (the "District"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Directors Westwood Magnolia Parkway Improvement District

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the District as of December 31, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information required by the Texas Commission on Environmental Quality as published in the *Water District Financial Management Guide* is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplementary information, excluding that portion marked "Unaudited" on which we express no opinion or provide any assurance, has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

McColl Gibson Swedland Borfoot PLLC

McCall Gibson Swedlund Barfoot PLLC Certified Public Accountants Houston, Texas

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2019

Management's discussion and analysis of Westwood Magnolia Parkway Improvement District's (the "District") financial performance provides an overview of the District's financial activities for the fiscal year ended December 31, 2019. Please read it in conjunction with the District's financial statements.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The basic financial statements include: (1) combined fund financial statements and government-wide financial statements and (2) notes to the financial statements. The combined fund financial statements and government-wide financial statements combine both: (1) the Statement of Net Position and Governmental Funds Balance Sheet and (2) the Statement of Activities and Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances. This report also includes required and other supplementary information in addition to the basic financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The District's annual report includes two financial statements combining the government-wide financial statements and the fund financial statements. The government-wide financial statements provide both long-term and short-term information about the District's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The Statement of Net Position includes all the District's assets, liabilities, and, if applicable, deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District as a whole is improving or deteriorating. Evaluation of the overall health of the District would extend to other non-financial factors.

The Statement of Activities reports how the District's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

FUND FINANCIAL STATEMENTS

The combined statements also include fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District has three governmental fund types. The General Fund accounts for resources not accounted for in another fund, sales tax receipts, costs and general expenditures. The Debt Service Fund accounts for ad valorem taxes and other financial resources restricted, committed or assigned for servicing bond debt and the cost of assessing and

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2019

FUND FINANCIAL STATEMENTS (Continued)

collecting taxes. The Capital Projects Fund accounts for financial resources restricted, committed or assigned for acquisition or construction of facilities and related costs.

Governmental funds are reported in each of the financial statements. The focus in the fund statements provides a distinctive view of the District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of the District and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. The adjustments columns, the Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position and the Reconciliation of the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities explain the differences between the two presentations and assist in understanding the differences between these two perspectives.

NOTES TO THE FINANCIAL STATEMENTS

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements.

OTHER INFORMATION

In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information ("RSI"). The budgetary comparison schedule is included as RSI for the General Fund.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of the District's financial position. In the case of the District, liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$5,706,369 as of December 31, 2019.

The following is a comparative analysis of government-wide changes in net position:

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2019

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued) Summary of Changes in the St

	Summary of Changes in the Statement of Net Position					
		2019		2018		Change Positive (Negative)
Current and Other Assets Capital Assets (Net of Accumulated	\$	6,204,668	\$	7,193,408	\$	(988,740)
Depreciation)	_	807,182		3,077,438		(2,270,256)
Total Assets	\$	7,011,850	\$	10,270,846	\$	(3,258,996)
Deferred Outflows of Resources	\$	234,840	\$	252,951	\$	(18,111)
Due to Developer Long-Term Liabilities Other Liabilities	\$	3,567,778 8,680,418 422,952	\$	3,382,549 9,304,261 1,057,168	\$	(185,229) 623,843 634,216
Total Liabilities	\$	12,671,148	\$	13,743,978	\$	1,072,830
Deferred Inflows of Resources	\$	281,911	\$	281,911	\$	- 0 -
Net Position: Net Investment in Capital Assets Restricted Unrestricted	\$	(10,539,181) 1,096,217 3,736,595	\$	2,150,393 (5,652,485)	\$	(10,539,181) (1,054,176) 9,389,080
Total Net Position	\$	(5,706,369)	\$	(3,502,092)	\$	(2,204,277)

The following table provides a summary of the District's operations for the year ending December 31, 2019, and December 31, 2018.

	Summary of Changes in the Statement of Activities					
						Change
						Positive
		2019		2018		(Negative)
Revenues:						
Sales Tax Revenues	\$	4,060,754	\$	3,901,649	\$	159,105
Share to City of Conroe		(1,899,661)		(1,878,796)		(20,865)
Special Assessement Revenues		281,911		281,911		
Other Revenues		103,684		110,733		(7,049)
Total Revenues	\$	2,546,688	\$	2,415,497	\$	131,191
Expenses for Services		4,750,965		1,320,758		(3,430,207)
Change in Net Position	\$	(2,204,277)	\$	1,094,739	\$	(3,299,016)
Net Position, Beginning of Year		(3,502,092)		(4,596,831)		1,094,739
Net Position, End of Year	\$	(5,706,369)	\$	(3,502,092)	\$	(2,204,277)

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE YEAR ENDED DECEMBER 31, 2019

FINANCIAL ANALYSIS OF THE DISTRICT'S GOVERNMENTAL FUNDS

The District's combined fund balances as of December 31, 2019, were \$5,511,176, a decrease of \$355,421 from the prior year.

The General Fund fund balance increased by \$32,659 due to sales tax and special assessment revenues exceeding current year operating costs and transfers out.

The Debt Service Fund fund balance increased by \$5,890 due to the structure of the District's outstanding debt and a transfer from the General Fund.

The Capital Projects Fund fund balance decreased by \$393,970 due to the use of bond proceeds received in a prior fiscal year.

GENERAL FUND BUDGETARY HIGHLIGHTS

The Board of Directors did not amend the budget during the current fiscal year. Actual revenues were \$329,777 less than budgeted revenues. Actual expenditures were \$386,112 more than budgeted expenditures.

CAPITAL ASSETS

The District does not own any capital assets as of December 31, 2019. Completed construction during the current fiscal year is related to costs for the Egypt Lane roadway expansion and engineering for traffic signals at Woodland Oaks Drive, FM 2978 and Tamina Road and Sendera Ranch and Honea Egypt and the engineering for Egypt Lane regional detention and drainage. At the end of the one-year warranty and inspection by the county, the roadways will be transferred to Montgomery County for maintenance.

Capital Assets At Year-End, Net of Accumulated Depreciation

	2019 2018			Change Positive (Negative)		
Capital Assets Not Being Depreciated: Construction in Progress Capital Assets, Net of Accumulated Depreciation:	\$	3,660	\$	3,077,438	\$	(3,073,778)
Drainage System		803,522				803,522
Total Net Capital Assets	\$	807,182	\$	3,077,438	\$	(2,270,256)

Additional information on the District's capital assets can be found in Note 5 of this report.

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2019

LONG TERM DEBT ACTIVITY

At the end of the current fiscal year, the District had total long-term debt payable of \$8,685,000. The changes in the debt position of the District during the fiscal year ended December 31, 2019, are summarized as follows:

Bond Debt Payable, January 1, 2019	\$ 9,310,000
Less: Bond Principal Paid	 625,000
Bond Debt Payable, December 31, 2019	\$ 8,685,000

The District's bonds are not rated.

CONTACTING THE DISTRICT'S MANAGEMENT

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Westwood Magnolia Parkway Improvement District, c/o Roach & Mitchell, PLLC, 2800 Post Oak Blvd., Suite 4100, Houston, Texas 77056.

STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2019

	Ge	eneral Fund	Se	Debt ervice Fund
ASSETS				
Cash	\$	226,215	\$	77,161
Investments		3,215,166		930,427
Receivables:				
Sales Tax Revenues		740,588		
Special Assessments		274,531		
Accrued Interest		28,217		
Prepaid Costs		44,493		
Construction in Progress				
Capital Assets (Net of Accumulated Depreciation)				
TOTAL ASSETS	\$	4,529,210	\$	1,007,588
DEFERRED OUTFLOWS OF RESOURCES				
Deferred Charges on Refunding Bonds	\$	- 0 -	\$	- 0 -
TOTAL ASSETS AND DEFERRED				
OUTFLOWS OF RESOURCES	\$	4,529,210	\$	1,007,588

Capital Projects Fund		Total	Total Adjustments			Statement of Net Position		
Pro	jects rund	 Total	A	Adjustments		et Position		
\$	6,071	\$ 309,447	\$		\$	309,447		
	661,799	4,807,392				4,807,392		
		740,588				740,588		
		274,531				274,531		
		28,217				28,217		
		44,493				44,493		
				3,660		3,660		
		 		803,522		803,522		
\$	667,870	\$ 6,204,668	\$	807,182	\$	7,011,850		
\$	- 0 -	\$ - 0 -	\$	234,840	\$	234,840		
\$	667,870	\$ 6,204,668	\$	1,042,022	\$	7,246,690		

STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2019

	Ger	neral Fund	Se	Debt rvice Fund
LIABILITIES				
Accounts Payable	\$	410,704	\$	
Accrued Interest Payable				
Due to Developer				
Long-Term Liabilities: Due Within One Year				
Due After One Year				
Due Mier One Tear				
TOTAL LIABILITIES	\$	410,704	\$	- 0 -
DEFERRED INFLOWS OF RESOURCES Deferred Inflows: Special Assessments	\$	281,911	\$	- 0 -
FUND BALANCES/NET POSITION				
FUND BALANCES				
Nonspendable:				
Prepaid Costs	\$	44,493	\$	
Restricted for Authorized Construction				
Restricted for Debt Service				1,007,588
Restricted for Operation Costs		100,000		
Unassigned		3,692,102		
TOTAL FUND BALANCES	\$	3,836,595	\$	1,007,588
TOTAL LIABILITIES AND FUND BALANCES	\$	4,529,210	\$	1,007,588

NET POSITION

Net Investment in Capital Assets

Restricted for:

Debt Service

Operations

Unrestricted

TOTAL NET POSITION

Capit					Statement of		
Projects	Fund	Total	A	djustments	1	Net Position	
\$	877	\$ 411,581	\$	11,371 3,567,778	\$	411,581 11,371 3,567,778	
		 		650,000 8,030,418		650,000 8,030,418	
\$	877	\$ 411,581	\$	12,259,567	\$	12,671,148	
\$ -0	<u>-</u>	\$ 281,911	<u>\$</u>	- 0 -	\$	281,911	
\$ 60	66,993	\$ 44,493 666,993 1,007,588 100,000 3,692,102	\$	(44,493) (666,993) (1,007,588) (100,000) (3,692,102)	\$		
\$ 60	66,993	\$ 5,511,176	\$	(5,511,176)	\$	- 0 -	
	67,870	\$ 6,204,668	Ψ	(3,311,110)	Ψ	<u> </u>	
			\$	(10,539,181)	\$	(10,539,181)	
				996,217		996,217	
				100,000		100,000	
				3,736,595		3,736,595	
			\$	(5,706,369)	\$	(5,706,369)	

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION DECEMBER 31, 2019

Total Fund Balances - Governmental Funds

\$ 5,511,176

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital Assets and contruction in progress used in governmental activities are not a current financial resource and, therefore, are not reported as an asset in the governmental funds.

807,182

The difference between the net carrying amount of refunded bonds and the reaquisition price is recorded as a deferred outflow of resources in the governmental activities and systematically charged to interest expense over the remaining life of the old debt or the life of the new debt, whichever is shorter.

234,840

Certain liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. These liabilities at year-end consist of:

Due to Developer \$ (3,567,778) Accrued Interest Payable (11,371) Bonds Payable (8,680,418)

(12,259,567)

Total Net Position - Governmental Activities

\$ (5,706,369)



STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2019

	G	eneral Fund	Se	Debt ervice Fund
REVENUES		_		_
Sales Tax Revenues	\$	4,060,754	\$	
Share to City of Conroe		(1,899,661)		
Special Assessement Revenues Investment Revenues		281,911 77,219		7 104
investment Revenues		77,219		7,194
TOTAL REVENUES	\$	2,520,223	\$	7,194
EXPENDITURES/EXPENSES				
Service Operations:				
Professional Fees	\$	252,154	\$	1.000
Contracted Services		795,488		1,000
Economic Development		39,925		
Depreciation Other		131,522		394
Capital Outlay		346,559		394
Conveyance of Assets		570,557		
Debt Service:				
Bond Principal				625,000
Bond Interest				296,826
TOTAL EXPENDITURES/EXPENSES	\$	1,565,648	\$	923,220
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	\$	954,575	\$	(916,026)
OTHER FINANCING COURCES (LISES)				•
OTHER FINANCING SOURCES (USES)	\$	(021.016)	¢	021 016
Transfers In (Out) Contribution from Developer	Э	(921,916)	\$	921,916
Contribution from Developer				_
TOTAL OTHER FINANCING SOURCES (USES)	\$	(921,916)	\$	921,916
NET CHANGE IN FUND BALANCES	\$	32,659	\$	5,890
CHANGE IN NET POSITION				
FUND BALANCES/NET POSITION - JANUARY 1, 2019		3,803,936		1,001,698
FUND BALANCES/NET POSITION -				
DECEMBER 31, 2019	\$	3,836,595	\$	1,007,588
2202221.019	Ψ	2,030,033	Ψ	-,007,000

Pro	Capital ojects Fund	Total	Adjustments		atement of Activities	
\$	19,271	\$ 4,060,754 (1,899,661) 281,911 103,684	\$		\$ 4,060,754 (1,899,661) 281,911 103,684	
\$	19,271	\$ 2,546,688	\$	- 0 -	\$ 2,546,688	
\$	4,557	\$ 256,711 796,488 39,925	\$	156,627	\$ 413,338 796,488 39,925	
	132	132,048		15,425	15,425 132,048	
	438,895	785,454		(785,454) 3,038,544	3,038,544	
		 625,000 296,826		(625,000) 18,371	 315,197	
\$	443,584	\$ 2,932,452	\$	1,818,513	\$ 4,750,965	
\$	(424,313)	\$ (385,764)	\$	385,764	\$ - 0 -	
\$	30,343	\$ 30,343	\$	(30,343)	\$	
\$	30,343	\$ 30,343	\$	(30,343)	\$ - 0 -	
\$	(393,970)	\$ (355,421)	\$	355,421	\$	
				(2,204,277)	(2,204,277)	
	1,060,963	 5,866,597		(9,368,689)	 (3,502,092)	
\$	666,993	\$ 5,511,176	\$	(11,217,545)	\$ (5,706,369)	

RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

Net Change in Fund Balances - Governmental Funds	\$ (355,421)
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds do not account for depreciation. However, in the government-wide financial statements, capital assets are depreciated and depreciation expense is recorded in the Statement of Activities.	(15,425)
Governmental funds report capital asset costs as expenditures in the period purchased. However, in the government-wide financial statements, capital assets are increased by new purchases that meet the District's threshold for capitalization, and are owned and maintained by the District. All other capital asset purchases are	
expensed in the Statement of Activities.	628,827
Assets conveyed to other governmental entities are recorded as expenses in the Statement of Activities.	(3,038,544)
Governmental funds report principal payments on long-term liabilities as expenditures. However, in the government-wide financial statements, principal payments decrease long-term liabilities and the Statement of Activities is not	
affected.	625,000
Governmental funds report interest payments on long-term liabilities as expenditures in the year paid. However, in the government-wide financial statements, interest is accrued on the long-term liabilities through fiscal year-end.	(18,371)
Governmental tunds report developer advances as other tinancing sources. However, in the government-wide financial statements, developer advances, net of any amount paid to the developer, are recorded as a liability.	(30,343)
Change in Net Position - Governmental Activities	\$ (2,204,277)
	 <u>` </u>

NOTE 1. CREATION OF DISTRICT

Southwest Montgomery County Improvement District located in Montgomery County, Texas (the "District") was created pursuant to H.B. 3562, Acts of the 78th Legislative Session on June 18, 2003 and operating pursuant to the applicable provisions of Sections 52 and 52-a, Article III and Section 59 Article XVI, Texas Constitution. The District was confirmed by an election held within the District in 2005. The name of the District was changed to Westwood Magnolia Parkway Improvement District on August 24, 2005. The District is a conservation and reclamation district operating under Chapter 54 of the Texas Water Code. The sales tax election occurred on November 2, 2010.

The District was created to promote, develop, encourage and maintain employment, commerce, economic development, and the public welfare in the area of the District. The District will secure expanded and improved transportation and pedestrian facilities and system; provide needed funding to preserve, maintain, and enhance the economic health and vitality of the District as a community and commerce center; promote the health, safety, welfare, education, convenience, and enjoyment of the public by improving, landscaping and developing certain areas and by providing public services and facilities in and adjacent to the District.

The Board of Directors held its first meeting on July 15, 2003 and sold its first bonds on March 27, 2012.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board ("GASB"). In addition, the accounting records of the District are maintained generally in accordance with the *Water District Financial Management Guide* published by the Texas Commission on Environmental Quality (the "Commission").

The District is a political subdivision of the State of Texas governed by an elected board. GASB has established the criteria for determining whether an entity is a primary government or a component unit of a primary government. The primary criteria are that it has a separately elected governing body, it is legally separate, and it is fiscally independent of other state and local governments. Under these criteria, the District is considered a primary government and is not a component unit of any other government. Additionally, no other entities meet the criteria for inclusion in the District's financial statement as component units.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial Statement Presentation

These financial statements have been prepared in accordance with GASB Codification of Governmental Accounting and Financial Reporting Standards Part II, Financial Reporting ("GASB Codification").

The GASB Codification sets forth standards for external financial reporting for all state and local government entities, which include a requirement for a Statement of Net Position and a Statement of Activities. It requires the classification of net position into three components: Net Investment in Capital Assets; Restricted; and Unrestricted. These classifications are defined as follows:

- Net Investment in Capital Assets This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.
- Restricted Net Position This component of net position consists of external constraints placed on the use of assets imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position This component of net position consists of assets that do not meet the definition of Restricted or Net Investment in Capital Assets.

When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first.

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the District as a whole. The District's Statement of Net Position and Statement of Activities are combined with the governmental fund financial statements. The District is viewed as a special-purpose government and has the option of combining these financial statements.

DECEMBER 31, 2019

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Government-Wide Financial Statements (Continued)

The Statement of Net Position is reported by adjusting the governmental fund types to report on the full accrual basis, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Any amounts recorded due to and due from other funds are eliminated in the Statement of Net Position.

The Statement of Activities is reported by adjusting the governmental fund types to report only items related to current year revenues and expenditures. Items such as capital outlay are allocated over their estimated useful lives as depreciation expense. Internal activities between governmental funds, if any, are eliminated by adjustment to obtain net total revenues and expenses of the government-wide Statement of Activities.

Fund Financial Statements

As discussed above, the District's fund financial statements are combined with the government-wide financial statements. The fund financial statements include a Governmental Funds Balance Sheet and a Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances.

Governmental Funds

The District has three governmental funds and considers each to be a major fund.

<u>General Fund</u> - To account for resources not required to be accounted for in another fund, sales tax receipts, costs and general expenditures.

<u>Debt Service Fund</u> – To account for ad valorem taxes and other financial resources restricted, committed or assigned for servicing bond debt and the cost of assessing and collecting taxes.

<u>Capital Projects Fund</u> – To account for financial resources restricted, committed or assigned for acquisition or construction of facilities and related costs.

Basis of Accounting

The District uses the modified accrual basis of accounting for governmental fund types. The modified accrual basis of accounting recognizes revenues when both "measurable and available." Measurable means the amount can be determined. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The District considers revenues reported in governmental funds to be available if they are collectible within 60 days after year-end. Also, under the modified accrual basis of accounting, expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, which are

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Accounting (Continued)

recognized as expenditures when payment is due.

Amounts transferred from one fund to another fund are reported as other financing sources or uses. Loans by one fund to another fund and amounts paid by one fund for another fund are reported as interfund receivables and payables in the Governmental Funds Balance Sheet if there is intent to repay the amount and if the debtor fund has the ability to repay the advance on a timely basis.

Capital Assets

Capital assets, which include property, and infrastructure assets, are reported in the government-wide Statement of Net Position. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenditures in the governmental fund incurred and as an expense in the government-wide Statement of Activities. Capital asset additions, improvements and preservation costs that extend the life of an asset are capitalized and depreciated over the estimated useful life of the asset. Engineering fees and certain other costs are capitalized as part of the asset. Assets are capitalized, including infrastructure assets, if they have an original cost greater than \$5,000 and a useful life over two years. Depreciation is calculated on each class of depreciable property using the straight-line method of depreciation. Estimated useful life of the drainage system is 45 years.

As road, street or bridge infrastructure assets are constructed or acquired they are conveyed to Montgomery County, Texas for maintenance.

Budgeting

An annual unappropriated budget is adopted for the General Fund by the District's Board of Directors. The budget is prepared using the same method of accounting as for financial reporting. The original General Fund budget for the current year was not amended. The Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund presents the original and revised budget amounts, if revised, compared to the actual amounts of revenues and expenditures for the current year.

Pensions

The District has not established a pension plan as the District does not have employees. The Internal Revenue Service determined that fees of office received by Directors are wages subject to federal income tax withholding for payroll tax purposes only.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus

Measurement focus is a term used to describe which transactions are recognized within the various financial statements. In the government-wide Statement of Net Position and Statement of Activities, the governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets, liabilities, and deferred inflows and outflows of resources associated with the activities are reported. Fund equity is classified as net position.

Governmental fund types are accounted for on a spending or financial flow measurement focus. Accordingly, only current assets and current liabilities are included on the Governmental Funds Balance Sheet, and the reported fund balances provide an indication of available spendable or appropriable resources. Operating statements of governmental fund types report increases and decreases in available spendable resources. Fund balances in governmental funds are classified using the following hierarchy:

Nonspendable: amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted: amounts that can be spent only for specific purposes because of constitutional provisions, or enabling legislation, or because of constraints that are imposed externally.

Committed: amounts that can be spent only for purposes determined by a formal action of the Board of Directors. The Board is the highest level of decision-making authority for the District. This action must be made no later than the end of the fiscal year. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board. The District does not have any committed fund balances.

Assigned: amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes. The District has not adopted a formal policy regarding the assignment of fund balances and does not have any assigned fund balances.

Unassigned: all other spendable amounts in the General Fund.

When expenditures are incurred for which restricted, committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of restricted funds, then committed funds, then assigned funds, and finally unassigned funds.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 3. LONG-TERM DEBT

	Series 2012	Series 2013
Amount Outstanding – December 31, 2019	\$ 765,000	\$ 2,515,000
Interest Rates	6.15%	3.35%
Maturity Dates – Beginning/Ending	December 15, 2020/2023	December 15, 2020/2028
Interest Payment Dates	June 15/ December 15	June 15/ December 15
Callable Dates	December 15, 2019*	December 15, 2023*
		Series 2017
Amount Outstanding – December 31, 2019		\$ 5,405,000
Interest Rates		2.62%
Maturity Dates – Beginning/Ending		December 15, 2020/2032
Interest Payment Dates		June 15/ December 15
Callable Dates		December 15, 2025*

^{*} Or any date thereafter, at the option of the District, in whole or in part, at par plus accrued interest to the date fixed for redemption. Series 2012 term bonds maturing on December 15, 2031, are subject to mandatory redemption beginning December 15, 2012, by lot or other random selection method. Bonds scheduled for maturity in 2024-2031 have been advance refunded and were redeemed on the callable date. Series 2013 term bonds maturing on December 15, 2028, are subject to mandatory redemption beginning December 15, 2014, by lot or other random selection method. Series 2017 term bonds maturing on December 15, 2032, are subject to mandatory redemption beginning December 15, 2018, by lot or other random selection method.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 3. LONG-TERM DEBT (Continued)

The following is a summary of transactions regarding the changes in the long-term liabilities for the year ended December 31, 2019:

	January 1,						December 31,		
		2019	Additions		Re	Retirements		2019	
Bonds Payable	\$	9,310,000	\$		\$	625,000	\$	8,685,000	
Unamortized Discounts		(5,739)			_	(1,157)		(4,582)	
Bonds Payable, Net	\$	9,304,261	\$	-0-	\$	623,843	\$	8,680,418	
			Amount Due Within One Year				\$	650,000	
		Amount Due After One Year				8,030,418			
			Bond	ls Payable,	Net		\$	8,680,418	

As of December 31, 2019, the debt service requirements on the bonds outstanding were as follows:

Fiscal Year]	Principal	Interest		 Total
2020	\$	650,000	\$	272,911	\$ 922,911
2021		670,000		247,915	917,915
2022		700,000		222,005	922,005
2023		730,000		194,884	924,884
2024		755,000		166,374	921,374
2025-2029		3,790,000		491,559	4,281,559
2030-2032		1,390,000		65,238	 1,455,238
	\$	8,685,000	\$	1,660,886	\$ 10,345,886

The bonds are payable from a sales and use tax levied upon all businesses within the District. The following are certain requirements and provisions of the bond resolution:

- A. The District is required to maintain a Pledged Revenue Fund. Sales and Use tax receipts actually received by the District from the Comptroller of the State of Texas, less any amount payable to the City of Conroe are to be deposited into this fund. These funds are to be applied in the following manner and order of priority;
 - (1) First, on or before the last day of each month, the District will deposit an amount equal to 1/6 of the amount needed to accumulate the next interest payment and 1/12 of the amount needed to accumulate the next principal payment, and an amount required to prevent or restore any deficiency in the Debt Service Fund for payment of debt service on the bonds,

NOTE 3. LONG-TERM DEBT (Continued)

- (2) Second, to the Debt Service Reserve Fund amounts required to attain the reserve requirement,
- (3) Third, to the Operating Reserve Fund amounts required to attain the reserve requirement,
- (4) Fourth, to any other fund or account held at any place or places, or to any payee required by any other resolution of the Board of Directors subordinate to the lien created with the Series 2012 and Series 2013 bonds, and
- (5) Fifth, to the Operating Fund for any lawful purpose.
- B. The Resolutions also call for the establishment of a Debt Service Fund. See A(1) above for the requirements of this fund. During the current fiscal year, \$921,916 was transferred to the Debt Service Fund.
- C. The Resolutions also call for the establishment of a Debt Service Reserve Fund. The Reserve Fund requirement shall be computed after the issuance of any series of bonds and shall be the lesser of (i) the maximum annual debt service (calculated on a fiscal year basis) of the bonds then outstanding, or (ii) the maximum amount in a reasonably required reserve fund that can be invested without restriction as to yield pursuant to Subsection (d) of Section 148 of the Code and the regulations promulgated thereunder. The Series 2017 bond resolution required a Debt Service Reserve Fund of \$925,303, which was fully funded as of the closing date of the Series 2017 bonds. At December 31, 2019, the Reserve Fund balance was \$930,427.
- D. The Resolutions also call for the establishment of an Operating Reserve Fund. The Operating Reserve Fund was established at \$100,000 from proceeds from the Series 2012 bond proceeds. The fund will be maintained at \$100,000 for the two-year period from the closing date of the Series 2017 bonds, after which this amount may be reduced to 1/3 of the District's annual operating expenditures, or if the District assumes the responsibility to maintain any roads, an amount equal to the District's annual operating expenditures.
- E. The Revenue Fund, Debt Service Fund, and Debt Service Reserve Fund constitute a trust fund which will be held in trust for the owners of the bonds and any additional bonds and the proceeds of which will be pledged to the payment of the bonds and any additional bonds.

NOTE 3. LONG-TERM DEBT (Continued)

- F. All investments and any profits realized from or interest accruing on investments shall belong to the fund from which the moneys for such investments were taken; provided, however, that in the desecration of the Board of Directors of the District, the profits realized from the interest accruing on investments made from any fund may be transferred to the Debt Service Fund.
- G. The Series 2012 bond resolution states that the District will provide annually to the Electronic Municipal Market Access System ("EMMA") established by the Municipal Securities Rulemaking Board annual financial information and operating data with respect to the District. The information is of the general type included in the annual audit report and shall be filed within six months after the end of each fiscal year of the District.
- H. The District has covenanted that it will take all necessary steps to comply with the requirement that rebatable arbitrage earnings on the investment of the gross proceeds of the Bonds, within the meaning of section 148(f) of the Internal Revenue Code, be rebated to the federal government. The minimum requirement for determination of the rebatable amount is on the fifth anniversary date of the bond issue.

NOTE 4. DEPOSITS AND INVESTMENTS

Deposits

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's deposit policy for custodial credit risk requires compliance with the provisions of Texas statutes.

Texas statutes require that any cash balance in any fund shall, to the extent not insured by the Federal Deposit Insurance Corporation or its successor, be continuously secured by a valid pledge to the District of securities eligible under the laws of Texas to secure the funds of the District, having an aggregate market value, including accrued interest, at all times equal to the uninsured cash balance in the fund to which such securities are pledged. At fiscal year-end, the carrying amount of the District's deposits was \$1,749,447 and the bank balance was \$1,758,126. The District was not exposed to custodial credit risk at year-end.

The carrying values of the deposits are included in the Governmental Funds Balance Sheet and the Statement of Net Position at December 31, 2019, as listed below:

NOTE 4. DEPOSITS AND INVESTMENTS (Continued)

Deposits (Continued)

	 Cash	Certificates of Deposit	Total		
GENERAL FUND	\$ 226,215	\$ 1,440,000	\$	1,666,215	
DEBT SERVICE FUND	77,161			77,161	
CAPITAL PROJECTS FUND	 6,071	 		6,071	
TOTAL DEPOSITS	\$ 309,447	\$ 1,440,000	\$	1,749,447	

Investments

Under Texas law, the District is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity and that address investment diversification, yield, maturity, and the quality and capability of investment management, and all District funds must be invested in accordance with the following investment objectives: understanding the suitability of the investment to the District's financial requirements, first; preservation and safety of principal, second; liquidity, third; marketability of the investments if the need arises to liquidate the investment before maturity, fourth; diversification of the investment portfolio, fifth; and yield, sixth. The District's investments must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." No person may invest District funds without express written authority from the Board of Directors.

Texas statutes include specifications for and limitations applicable to the District and its authority to purchase investments as defined in the Public Funds Investment Act. The District has adopted a written investment policy to establish the guidelines by which it may invest. This policy is reviewed annually. The District's investment policy may be more restrictive than the Public Funds Investment Act.

The District invests in the Texas Short Term Asset Reserve Program ("TexSTAR"), an external public funds investment pool that is not SEC-registered. J. P. Morgan Investment Management Inc. provides investment management and FirstSouthwest, a Division of Hilltop Securities Inc., provides participant services and marketing under an agreement with the TexSTAR Board of Directors. Custodial, fund accounting and depository services are provided by JPMorgan Chase Bank, N.A. and/or its subsidiary J.P. Morgan Investors Services Co. Investments held by TexSTAR are marked to market daily. The investments are considered to be Level I investments because their fair value is measured by quoted prices in active markets. The fair value of the District's position in the pool is the same as the value of the pool shares. There are no limitations or restrictions on withdrawals from TexSTAR.

NOTE 4. DEPOSITS AND INVESTMENTS (Continued)

Investments (Continued)

Certificates of deposit are valued at acquisition cost at the date of purchase.

As of December 31, 2019, the District had the following investments:

Fund and Investment Type	Fair Value	Maturities of Less Than 1 Year
GENERAL FUND TexSTAR Certificates of Deposit	\$ 1,775,166 1,440,000	\$ 1,775,166 1,440,000
DEBT SERVICE FUND TexSTAR	930,427	930,427
CAPITAL PROJECTS FUND TexSTAR	661,799	661,799
TOTAL INVESTMENTS	\$ 4,807,392	\$ 4,807,392

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At December 31, 2019, the District's investments in TexSTAR were rated "AAAm" by Standard and Poor's. The District also manages credit risk by investing in certificates of deposit covered by FDIC insurance.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District considers the investments in TexSTAR to have a maturity of less than one year due to the fact the share position can usually be redeemed each day at the discretion of the District, unless there has been a significant change in value. The District also manages interest rate risk by investing in certificates of deposit with maturities of approximately one year or less.

Restrictions

All cash and investments of the Debt Service Fund are restricted for the payment of debt service. All cash and investments of the Capital Projects Fund are restricted for the purchase of capital assets.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 5. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2019:

	January 1, 2019	Increases	Decreases	December 31, 2019
Capital Assets Not Being Depreciated Construction in Progress	\$ 3,077,438	\$ 783,713	\$ 3,857,491	\$ 3,660
Total Capital Assets Not Being Depreciated	\$ 3,077,438	\$ 783,713	\$ 3,857,491	\$ 3,660
Capital Assets Subject to Depreciation Drainage System	\$ -0-	\$ 818,947	\$ -0-	\$ 818,947
Accumulated Depreciation Drainage System	\$ -0-	\$ 15,425	\$ -0-	\$ 15,425
Total Depreciable Capital Assets, Net of Accumulated Depreciation	<u>\$ -0-</u>	\$ 803,522	\$ -0-	\$ 803,522
Total Capital Assets, Net of Accumulated Depreciation	\$ 3,077,438	\$ 1,587,235	\$ 3,857,491	\$ 807,182

As roadways are completed, the assets are conveyed to Montgomery County for maintenance.

NOTE 6. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. There have been no significant reductions in coverage from the prior year and settlements have not exceeded coverage in the past three years.

NOTE 7. STRATEGIC PARTNERSHIP AGREEMENT

The District has entered into a Strategic Partnership Agreement ("SPA") with the City of Conroe, Texas (the "City"), providing for full purpose annexation of the District and for the continuation of the District as a limited district following full purpose annexation. The City exercised its right to annex the District for limited purposes on November 9, 2011. After the date of the limited purpose annexation, the District shall pay to the City an amount equal to 50% of the sales and use tax revenues that are reported on the monthly sales tax report provided by the Texas State Comptroller. In return, the City will provide the following services: fire marshall services, maintenance and development of FM 1488 and economic development in the District and the FM 1488 corridor in general.

The City agreed to not annex the District within its full purpose boundaries prior to the earlier of: (1) the date on which all debts of the District are fully paid and the District has fully reimbursed any developer within the District or (2) December 31, 2036. Upon the full purpose annexation

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 7. STRATEGIC PARTNERSHIP AGREEMENT (Continued)

conversion date, the land included within the boundaries of the District shall be deemed to be within the full purpose boundary limits of the City without the need for any further action. Upon such date, all taxable property within the territory of the District shall become subject to ad valorem taxation by the City.

If the debt of the District remains outstanding on the full purpose annexation conversion date, then the District shall become a limited district and shall continue for a term not to exceed ten additional years, or until all outstanding debt of the limited district has been fully paid. The City may extend the existence of the limited district for successive ten-year terms for so long as any debt of the limited district remains.

NOTE 8. SALES AND USE TAX

In accordance with Section 26 of the District's creation legislation, House Bill 3562 of the Texas Legislature's 78th Regular Session, the District is authorized to adopt a limited sales and use tax upon authorization by a majority of the voters of the District voting in the election to approve the adoption of the limited sales and use tax. On November 2, 2010, the voters of the District approved the adoption of a limited sales and use tax of up to a maximum of two percent. The District also has an existing Strategic Partnership Agreement with the City of Conroe ("City") whereby, among other provisions, the District shares a portion of its sales and use tax collected with the City and portions of the collected amounts are retained by the District. See Note 7.

During the current fiscal year, the District received \$4,060,754 in sales and use tax revenues, of which \$740,588 was due from the Texas State Comptroller at December 31, 2019. During the current fiscal year, \$1,899,661 was the City's share of sales and use tax revenues, of which \$370,294 was payable to the City at December 31, 2019. The District's total net sales and use tax revenues for the current fiscal year was \$2,161,093.

NOTE 9. INTERLOCAL AGREEMENTS

Security

On November 13, 2015, the District entered into an agreement with Montgomery County to authorize and direct two deputies to patrol the District for 100% of the deputy's working time. The District will pay the County 100% of that deputy's salary and benefits and for the cost of a secretary/receptionist at the substation. The agreement also requires the District to fund the purchase of a patrol vehicle for the use of the assigned deputy. In addition, the District will pay actual fuel costs of the vehicle. The patrol vehicle shall be owned, operated and maintained by

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 9. INTERLOCAL AGREEMENTS (Continued)

Security (Continued)

the County in the manner customary for such vehicles used by law enforcement agencies. The term of this agreement is for one year of the effective date. Thereafter, the agreement will automatically renew for one-year terms unless terminated by either party.

During the current fiscal year, the District paid the County \$302,093 in relationship to this contract.

NOTE 10. SPECIAL ASSESSMENT

In accordance with Texas Special District Local Laws Code Chapter 3804, the District may levy ad valorem taxes, assessments, or impact fees in accordance with Chapter 375 of the Texas Local Government Code to provide improvements and services for a project or activity the District is authorized to acquire, construct, improve, or provide under this Act.

On May 12, 2008, an order was adopted granting a petition for a service plan and an assessment roll for the District. The order authorized levying an annual assessment which would assure sufficient funding for the services provided under the 20-year term of the Service Plan. The resolution authorized an assessment of \$2,750 to \$6,000 per acre for properties marked Level 1 Assessment and \$2,500 to \$5,000 per acre for properties marked Level 2 Assessment of developed property to provide services and improvements in the design and construction of water, sanitary sewer and drainage/detention improvements and design and construction of Research Forest Drive between Egypt Land and FM 2978. Level 1 and Level 2 Properties are outlined in the Assessment Plan.

The District levied a 2018 assessment per acre of developed property, which resulted in an assessment of \$281,911. The 2018 assessment has been collected in full.

The District levied a 2019 assessment per acre of developed property, which resulted in an assessment of \$281,911. The 2019 assessment has been fully deferred.

All property values and exempt status, if any, are determined by the appraisal district. Assessed values are determined as of January 1 of each year, at which time a tax lien attaches to the related property. Taxes are levied around October/November, are due upon receipt and are delinquent the following February 1. Penalty and interest attach thereafter.

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2019

NOTE 11. COMMERCIAL LEASE AGREEMENT

On September 10, 2016, the District executed an operating lease for office space. The initial term of lease begins November 1, 2016 and ends on November 1, 2019 with a base rent of \$1,497 per month. The District has the option to extend the initial term of the lease for one additional period of 3 years, commencing on the last day of the initial term. During the current fiscal year, the District made total lease payments in the amount of \$17,964.

NOTE 12. ECONOMIC DEVELOPMENT AGREEMENTS

On April 8, 2016, the District entered into a reimbursement agreement with HEB Grocery Company, LP ("HEB") to reimburse costs to design and construct public improvements to Magnolia Circle and traffic signal upgrades, as well as any associated administration costs. In accordance with the agreement, the amount reimbursable to HEB is not to exceed \$685,000. The District levies a special assessment on an annual basis on the HEB Property. See Note 10. During the current fiscal year, the actual costs to be reimbursed were determined to be \$501,445. The District paid a total of \$72,028 to HEB during the current fiscal year.

On September 9, 2016, the District entered into a reimbursement agreement with Regency Centers, Inc. ("Regency") to reimburse costs to design and construct water, sanitary sewer, and drainage improvements and road improvements to serve Research Forest Drive between Egypt Lane and FM 2978, as well as associated administration costs. In accordance with the Service Plan, the amount reimbursable to Regency included advanced funds for the project, as verified by the District's auditor plus interest costs limited to five years at a 5% interest rate approved by the Board of Directors. The District's auditor prepared a report dated September 9, 2016, which reflects a total amount of \$3,865,297. The District levies a special assessment on an annual basis on the Regency Property as defined in the Service Plan. See Note 10. The assessments will fund the amount reimbursable to Regency until reimbursed in full. The District began reimbursing Regency in 2016 from the net assessment proceeds, consisting of the assessment less the cost of collection. The District has paid a total of \$1,118,266 to Regency, of which \$274,531 was paid to Regency during the current fiscal year.

NOTE 13. COST SHARING AGREEMENT

On December 8, 2017, the District entered a cost sharing agreement with Egypt Land Developments ("Egypt Land"), LP, Montera Holdings, LP and the Crossing Church ("Church") (collectively, the "Landowners"). The District and Landowners have determined that drainage improvements to the property located adjacent to Egypt Lane between Research Forest Boulevard and FM 1488 ("Facilities") are necessary. The Landowner's engineer designed and prepared plans and specifications for the Facilities, which were paid by the District and approved by the District's engineer. The District and the Landowners agree to share in the construction of the Facilities based on each party's acreage served by the Facilities. Church and Egypt Land

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 13. COST SHARING AGREEMENT (Continued)

agree to advance their pro-rata share of the construction costs plus a 10% contingency within 30 days after receipt of the notice of award of the construction contract from the District. The Landowners have advanced \$391,330 to the District for this project, of which \$30,343 was advanced in the prior fiscal year. The District agrees to reimburse Church and Egypt Land for their pro-rata share of the construction costs from all the sales tax revenue received from businesses located on the property owned by Church and Egypt Land for up to five years from the date of the first reimbursement. The District will own and maintain the facilities at the District's sole expense.

NOTE 14. BOND SALES

On December 19, 2017, the District closed on the sale of its Series 2017 \$5,850,000 Sales Tax Revenue and Refunding Bonds. \$2,200,000 of the proceeds were used to refund a portion of outstanding Series 2012 bonds. Bond proceeds of \$2,392,343 were deposited into an irrevocable trust with an escrow agent to provide for future debt service payments on the refunded bonds. As a result, the refunded bonds are considered to be defeased and the liability for those bonds has been removed from the Statement of Net Position. The effect of the refunding was to decrease the District's total debt service requirements by \$488,532 and at the same time obtain net present value savings of \$390,700. \$3,335,000 of the proceeds will be used to fund the drainage facilities, paving and appurtenances to serve Egypt Lane and regional detention basin to serve the District.

			Callable	Outstanding at	
Series	Interest Rates	Maturities	Dates	December 31, 2019	1
2012	6.15%	2024-2031	12/15/19	\$ -0-	

Subsequent to the report date, the District is expected to closed on the sale of its Series 2020 \$9,995,000 Sales Tax Revenue and Refunding Bonds on April 14, 2020. \$785,000 of the proceeds were used to refund the remaining outstanding Series 2012 bonds. Bond proceeds of \$780,813 were deposited into an irrevocable trust with an escrow agent to provide for future debt service payments on the refunded bonds. As a result, the refunded bonds will be considered to be defeased and the liability for these bonds will be removed from the Statement of Net Position. The effect of the refunding will decrease total debt service requirement by \$80,509 and at the same time obtain net present value savings of \$79,760. \$9,210,000 of the proceeds are going to be used for ongoing and future projects of the District.

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

NOTE 15. UNCERTAINTIES

On March 11, 2020, the World Health Organization declared the COVID-19 virus a global pandemic. As a result, economic uncertainties have arisen which are likely to have an impact on the operations of the District. The District is carefully monitoring the situation and evaluating its options during this time. No adjustments have been made to these financial statements as a result of this uncertainty, as the potential financial impact of this pandemic is unknown at this time.



REQUIRED SUPPLEMENTARY INFORMATION

DECEMBER 31, 2019

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2019

	Original and Final Budget	Actual	Variance Positive (Negative)
REVENUES Sales Tax Revenues Share to City of Conroe Special Assessement Revenues Investment Revenues TOTAL REVENUES	\$ 5,000,000 (2,200,000) 50,000 \$ 2,850,000	\$ 4,060,754 (1,899,661) 281,911 77,219 \$ 2,520,223	\$ (939,246) 300,339 281,911 27,219 \$ (329,777)
EXPENDITURES Services Operations: Professional Fees Contracted Services Economic Development Other Capital Outlay	\$ 205,000 800,780 50,000 123,756	\$ 252,154 795,488 39,925 131,522 346,559	\$ (47,154) 5,292 10,075 (7,766) (346,559)
TOTAL EXPENDITURES	\$ 1,179,536	\$ 1,565,648	\$ (386,112)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ 1,670,464	\$ 954,575	\$ (715,889)
OTHER FINANCING SOURCES(USES) Transfers In (Out)	\$ (921,826)	\$ (921,916)	\$ (90)
NET CHANGE IN FUND BALANCE	\$ 748,638	\$ 32,659	\$ (715,979)
FUND BALANCE - JANUARY 1, 2019	3,803,936	3,803,936	
FUND BALANCE - DECEMBER 31, 2019	\$ 4,552,574	\$ 3,836,595	\$ (715,979)



SUPPLEMENTARY INFORMATION REQUIRED BY THE WATER DISTRICT FINANCIAL MANAGEMENT GUIDE DECEMBER 31, 2019

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT SERVICES AND RATES FOR THE YEAR ENDED DECEMBER 31, 2019

1. SERVICES PROVIDED BY THE DISTRICT DURING THE FISCAL YEAR:

	N/A	Retail Water	N	√A	Wholesale Water	X	Drainage
_	N/A	Retail Wastewater	N	J/A	Wholesale Wastewat	er N/A	Irrigation
_	N/A	Parks/Recreation	N	J/A	Fire Protection	N/A	Security
	N/A	Solid Waste/Garbag	ge N	I/A	Flood Control	N/A	Roads
- -	N/A	emergency interest Other (specify):	connect)	gional s	ystem and/or wastewa	ter service (other than
]	RETAII	L SERVICE PROV	VIDERS - 1	N/A			
		WATER CONSUE NEAREST THO			NG THE FISCAL	YEAR RO	UNDED
S	STAND	BY FEES (authoriz	zed only un	der TW	/C Section 49.231):		
Ι	Does the	e District have Debt	Service sta	andby f	ees?	Yes	No <u>X</u>
I	Does the	District have Opera	ation and N	//ainten	ance standby fees?	Yes	No <u>X</u>
]	LOCAT	TION OF DISTRIC	CT:				
I	Is the Di	strict located entirel	ly within o	ne cour	nty?		
	•	Yes X	No _				
(County o	or Counties in which	h District is	s locate	d:		
	N	Montgomery County	, Texas				
I	Is the Di	strict located within	a city?				
]	Entirely	Partly		Not at all	<u>X</u>	

See accompanying independent auditor's report.

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT SERVICES AND RATES FOR THE YEAR ENDED DECEMBER 31, 2019

5.	LOCATION OF DISTRICT: (Continued)								
	Is the District located within a city's extra territorial jurisdiction (ETJ)?								
	Entirely X Partly Not at all								
	City of Conroe, Texas								
	Are Board Members appointed by an office outside the District?								
	Yes <u>X</u> No								
	* Some Board Members were elected. See page 45								

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT GENERAL FUND EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 2019

PROFESSIONAL FEES:		
Auditing	\$	13,800
Engineering		66,909
Legal		171,445
TOTAL PROFESSIONAL FEES	<u>\$</u>	252,154
CONTRACTED SERVICES:		
Bookkeeping	\$	13,995
Sales Tax Consultant		37,400
General Manager		442,000
TOTAL CONTRACTED SERVICES	\$	493,395
UTILITIES	\$	3,585
ADMINISTRATIVE EXPENDITURES:		
Director Fees	\$	25,350
Dues		200
Election Costs		38,226
Insurance		8,675
Office Supplies and Postage		9,031
Payroll Taxes		2,452
Rent and Leases		17,964
Travel and Meetings		2,886
Website		18,315
Other		4,838
TOTAL ADMINISTRATIVE EXPENDITURES	\$	127,937
CAPITAL OUTLAY	\$	346,559
SECURITY	\$	302,093
ECONOMIC DEVELOPMENT	<u>\$</u>	39,925
TOTAL EXPENDITURES	\$	1,565,648

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT INVESTMENTS DECEMBER 31, 2019

Fund	Identification or Certificate Number	Interest Rate	Maturity Date	Balance at End of Year	Accrued Interest Receivable at End of Year
GENERAL FUND					
TexSTAR	XXXX2220	Varies	Daily	\$ 1,775,166	\$
Certificate of Deposit	XXXX0454	2.75%	02/02/20	240,000	5,678
Certificate of Deposit	XXXX6824	2.75%	02/20/20	240,000	5,678
Certificate of Deposit	XXXX3471	2.80%	02/21/20	240,000	5,762
Certificate of Deposit	XXXX3183	2.75%	07/22/20	240,000	2,929
Certificate of Deposit	XXXX8316	2.75%	02/20/20	240,000	5,678
Certificate of Deposit	XXXX4171	2.65%	08/10/20	240,000	2,492
TOTAL GENERAL FUND				\$ 3,215,166	\$ 28,217
DEBT SERVICE FUND					
TexSTAR	XXXX3330	Varies	Daily	\$ 930,427	\$ -0-
CAPITAL PROJECTS FUND					
TexSTAR	XXXX4440	Varies	Daily	\$ 661,799	\$ -0-
TOTAL - ALL FUNDS				\$ 4,807,392	\$ 28,217

SERIES-2012

Due During Fiscal Years Ending December 31	Principal Due December 15		Interest Due June 15/ December 15		Total Principal and Interest Due	
2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032	\$	175,000 185,000 195,000 210,000	\$	47,048 36,285 24,907 12,915	\$	222,048 221,285 219,907 222,915
	\$	765,000	\$	121,155	\$	886,155

SERIES-2013

Due During Fiscal Years Ending December 31	Principal Due ecember 15	J	erest Due June 15/ cember 15	Total
2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031	\$ 245,000 250,000 260,000 270,000 280,000 290,000 295,000 305,000 320,000	\$	84,252 76,045 67,670 58,960 49,915 40,535 30,820 20,938 10,720	\$ 329,252 326,045 327,670 328,960 329,915 330,535 325,820 325,938 330,720
2032	\$ 2,515,000	\$	439,855	\$ 2,954,855

SERIES-2017

Due During Fiscal Years Ending December 31	Principal Due ecember 15	Interest Due June 15/ December 15		Total	
2020 2021	\$ 230,000 235,000	\$	141,611 135,585	\$	371,611 370,585
2022 2023	245,000 250,000		129,428 123,009		374,428 373,009
2024 2025	475,000 490,000		116,459 104,014		591,459 594,014
2026	500,000		91,176		591,176
2027 2028	515,000 530,000		78,076 64,583		593,076 594,583
2029 2030	545,000 555,000		50,697 36,418		595,697 591,418
2031 2032	570,000 265,000		21,877 6,943		591,877 271,943
	\$ 5,405,000	\$	1,099,876	\$	6,504,876



ANNUAL REQUIREMENTS FOR ALL SERIES

Due During Fiscal Years Ending December 31	Pri	Total incipal Due	Total Interest Due		Total Principal and Interest Due	
2020	\$	650,000	\$	272,911	\$	922,911
2021		670,000		247,915		917,915
2022		700,000		222,005		922,005
2023		730,000		194,884		924,884
2024		755,000		166,374		921,374
2025		780,000		144,549		924,549
2026		795,000		121,996		916,996
2027		820,000		99,014		919,014
2028		850,000		75,303		925,303
2029		545,000		50,697		595,697
2030		555,000		36,418		591,418
2031		570,000		21,877		591,877
2032		265,000		6,943		271,943
	\$	8,685,000	\$	1,660,886	\$	10,345,886

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT CHANGE IN LONG-TERM BOND DEBT FOR THE YEAR ENDED DECEMBER 31, 2019

Description	В	Original onds Issued		Bonds utstanding uary 1, 2019
Westwood Magnolia Parkway Improvement District				
Sales Tax Revenue Bonds - Series 2012	\$	4,020,000	\$	930,000
Westwood Magnolia Parkway Improvement District Sales Tax Revenue Bonds - Series 2013		3,800,000		2,750,000
Westwood Magnolia Parkway Improvement District				
Sales Tax Revenue and Refunding Bonds - Series 2017		5,850,000		5,630,000
TOTAL	\$	13,670,000	\$	9,310,000
Debt Service Fund cash and investment balances as of December	31, 20)19:	\$	1,007,588
Average annual debt service payment (principal and interest) for	remaiı	ning term	Φ.	705.027
of all debt:			\$	795,837

See Note 3 for interest rates, interest payment dates and maturity dates.

Current Year Transactions

	Retirements					Bonds				
Bonds Sold	F	Principal]	Interest		outstanding mber 31, 2019	Paying Agent			
\$	\$	165,000	\$	57,195	\$	765,000	Amegy Bank, N.A. Houston, TX			
		235,000		92,125		2,515,000	Amegy Bank, N.A. Houston, TX			
		225,000		147,506		5,405,000	Amegy Bank, N.A. Houston, TX			
\$ -0-	\$	625,000	\$	296,826	\$	8,685,000				

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES GENERAL FUND - FIVE YEARS

			Amounts
	2019	2018	2017
REVENUES Sales Tax Revenues Share to City of Conroe Special Assessement Revenues	\$ 4,060,754 (1,899,661) 281,911	\$ 3,901,649 (1,878,796) 281,911	\$ 3,183,410 (1,591,705) 281,911
Penalty and Interest Investment Revenues	77,219	56,456	23,843
TOTAL REVENUES	\$ 2,520,223	\$ 2,361,220	\$ 1,897,459
EXPENDITURES Service Operations:			
Professional Fees Contracted Services Economic Development Other	\$ 252,154 795,488 39,925 131,522	\$ 168,360 687,249 28,215 89,001	\$ 134,188 353,647 14,632 50,565
Capital Outlay Bond Issuance Costs	 346,559	 274,531	 312,011 5,850
TOTAL EXPENDITURES	\$ 1,565,648	\$ 1,247,356	\$ 870,893
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ 954,575	\$ 1,113,864	\$ 1,026,566
OTHER FINANCING SOURCES (USES) Transfers In (Out)	\$ (921,916)	\$ (936,855)	\$ (683,454)
NET CHANGE IN FUND BALANCE	\$ 32,659	\$ 177,009	\$ 343,112
BEGINNING FUND BALANCE	 3,803,936	 3,626,927	 3,283,815
ENDING FUND BALANCE	\$ 3,836,595	\$ 3,803,936	\$ 3,626,927

Percentage	of T	otal	Revenues
reicemage	cor i	Olai	revenues

				1 CICCI	nage	or rotar	ICC V	cirucs			_
2016	2015	2019		2018		2017		2016		2015	_
\$ 3,392,557 (1,696,279) 277,291 5,382	\$ 3,138,514 (1,569,257) 4,620	161.1 (75.4) 11.2		165.3 (79.6) 11.9		167.7 (83.9) 14.9	%	171.0 (85.5) 14.0 0.3		199.0 (99.5) 0.3	
 4,343	 3,436	3.1		2.4		1.3		0.2		0.2	
\$ 1,983,294	\$ 1,577,313	100.0	%	100.0	%	100.0	%	100.0	%	100.0	%
\$ 115,004 371,942	\$ 90,588 168,864	10.0 31.6 1.6	%	7.1 29.1 1.2	%	7.1 18.6 0.8	%	5.8 18.8	%	5.7 10.7	%
30,886 335,962	9,379	5.2 13.8		3.8 11.6		2.7 16.4 0.3		1.6 16.9		0.6	
\$ 853,794	\$ 268,831	62.2	%	52.8	%	45.9	%	43.1	%	17.0	%
\$ 1,129,500	\$ 1,308,482	37.8	%	47.2	%	54.1	%	56.9	%	83.0	%
\$ (683,736)	\$ (683,664)										
\$ 445,764	\$ 624,818										
 2,838,051	 2,213,233										
\$ 3,283,815	\$ 2,838,051										

COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES DEBT SERVICE FUND - FIVE YEARS

			Amounts
	2019	2018	2017
REVENUES	_	_	
Investment Revenues	\$ 7,194	\$ 3,270	\$ 2,049
EXPENDITURES			
Tax Collection Expenditures	\$ 394	\$ 426	\$ 2,914
Debt Service Principal	625,000	605,000	365,000
Debt Service Interest and Fees	 297,826	 319,125	 319,145
TOTAL EXPENDITURES	\$ 923,220	\$ 924,551	\$ 687,059
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ (916,026)	\$ (921,281)	\$ (685,010)
OTHER FINANCING SOURCES (USES)			
Long-Term Debt Issued	\$	\$	\$ 226,673
Transfers In (Out)	 921,916	 942,705	 683,454
TOTAL OTHER FINANCING SOURCES (USES)	\$ 921,916	\$ 942,705	\$ 910,127
NET CHANGE IN FUND BALANCE	\$ 5,890	\$ 21,424	\$ 225,117
BEGINNING FUND BALANCE	 1,001,698	 980,274	 755,157
ENDING FUND BALANCE	\$ 1,007,588	\$ 1,001,698	\$ 980,274

						_						_
2016	2015		2019		2018		2017		2016		2015	_
\$ 1,422	\$ 1,413	_		%								
\$ 432 350,000 335,290	\$ 432 335,000 349,153			%		%		%		%		%
\$ 685,722	\$ 684,585	_		%		%		%		%		%
\$ (684,300)	\$ (683,172)	_	N/A	%								
\$ 683,736 683,736	\$ 683,664 683,664											
\$ (564)	\$ 492											
755,721	 755,229											
\$ 755,157	\$ 755,721											

BOARD MEMBERS, KEY PERSONNEL AND CONSULTANTS DECEMBER 31, 2019

District Mailing Address - Westwood Magnolia Parkway Improvement District

c/o Roach & Mitchell, PLLC 2800 Post Oak Blvd., Suite 4100

Houston, TX 77056

District Telephone Number - (832) 390-2268

Board Members	Term of Office (Elected or <u>Appointed</u>)	ted or for the year ended		Reimb for the	spense oursements year ended per 31, 2019	Title
Tom Grayson	11/17 06/21 (Appointed)	\$	7,200	\$	651	Position 1 Treasurer/ Assistant Secretary
Jay Dworsky	06/19 06/23 (Appointed)	\$	3,000	\$	-0-	Position 2 Vice Chairman
Carl Gerhardt	06/19 06/23 (Appointed)	\$	7,200	\$	1,466	Position 3 Chairman
David Wallace	11/16 06/21 (Appointed)	\$	1,350	\$	-0-	Position 4 Secretary
Gary Squyers	09/17 06/21 (Appointed)	\$	1,650	\$	-0-	Position 5 Assistant Vice Chairman
Brent Everson	06/18 06/21 (Appointed)	\$	3,900	\$	773	Position 6 Director
Pat Robertson	09/18 06/21 (Appointed)	\$	2,550	\$	-0-	Position 7 Director

Notes:

No Director has any business or family relationships (as defined by the Texas Water Code) with major landowners in the District, with the District's developers or with any of the District's consultants.

Submission date of most recent District Registration Form: September 17, 2018.

The Board has set limits on fees of office a director may receive in a fiscal year per TWC Section 49.060. Fees of Office are the amounts actually paid to a Director during the District's current fiscal year.

WESTWOOD MAGNOLIA PARKWAY IMPROVEMENT DISTRICT BOARD MEMBERS, KEY PERSONNEL AND CONSULTANTS DECEMBER 31, 2019

Consultants:	Date Hired	3	Sees for the year ended ember 31,2019	Title	
Roach & Mitchell, PLLC	01/19/18	\$	210,559	General Counsel	
	0.4 (4 = 14 =	•	4.000		
McCall Gibson Swedlund Barfoot PLLC	01/17/12	\$	13,800	Auditor	
Myrtle Cruz, Inc.	03/24/11	\$	16,195	Bookkeeper	
LJA Engineering & Surveying, Inc.	06/14/10	\$	103,372	Engineer	
Hutchinson, Shockey, Erley & Co.	05/11/18	\$	-0-	Financial Advisor	
Mary Jarmon	03/24/11	\$	-0-	Investment Officer	
Sales Revenue, Inc.	03/01/13	\$	37,400	Sales Tax Consultant	
Wheeler & Associates, Inc.	05/08/15	\$	8,000	Tax Assessor- Collector	
Eissler Consulting Services	07/29/16	\$	442,000	Executive Director	
District Management Services, L.L.C.	07/14/17	\$	-0-	Economic Development	